



Taiwan Cement Corporation Notice of 2022 Annual General Shareholders' Meeting

(Summary Translation - In case of any discrepancy between the Chinese and English versions, the Chinese version shall prevail.)

Dear Shareholders,

The 2022 Annual General Shareholders' meeting (the "Meeting" or "physical shareholders meeting") of Taiwan Cement Corporation (the "TCC") will be convened at 9:00 a.m., Thursday, May 26, 2022 at 3F, No. 113, Sec.2, Chung Shan N. Road, Taipei, Taiwan (TCC's Cement Hall)

I. The agenda for the Meeting is as follows:

Matters to Report

- (1) Employees' and directors' compensation from 2021 profits.
- (2) Business Report of 2021.
- (3) The Audit Committee's Review Report.
- (4) The Company's issuance status of domestic and overseas corporate bonds report.

Matters for Approval

- (1) Business Report and Financial Statements of 2021.
- (2) To approve the distribution proposal for 2021 profits.

Matters for Discussion

- (1) To approve the proposal for the issuance of new shares through capitalization of 2021 earnings.
- (2) To approve the Company's proposed offering of global depositary shares by issuing common shares for cash.
- (3) To approve the amendments of certain provisions of the Company's Articles of Incorporation.
- (4) To approve the amendments of certain provisions of the Company's Procedures for the Acquisition and Disposal of Assets.

II. 2021 Company's business report, the individual financial statements and the consolidated financial statements have been approved by the Board. Also the individual financial statements and the consolidated financial statements were audited by Hui-Min Huang and Cheng-Hung Kuo of Deloitte & Touche. The above-mentioned ones are attached in the Meeting

Handbook, p. 6&11-31.

III. It is proposed that the Company's 2021 earnings distribution plan be adopted as follows:

- (1) Cash Dividend of common shares: NT\$ 6,116,173,402, distributed pro rata to the shareholders on the shareholder register as of ex-dividend date at NT\$ 1 per share;
- (2) Cash Dividend of Preferred Shares 1101B: NT\$ 350,000,000, distributed pro rata to the shareholders on the shareholder register as of ex-dividend date at NT\$ 1.75 per share;
- (3) Stock distributed: NT\$ 6,116,173,400, distributed pro rata to the shareholders on the shareholder register as of ex-dividend date at NT\$1 per share.

IV. The shareholder voting right could be exercised through the Internet during the period from April 26, 2022 to May 23, 2022. Please login to the TDCC (Taiwan Depository & Clearing Corporation) website (<http://www.stockvote.com.tw>) to exercise voting rights in accordance with the online instruction.

IV. The Transfer Agency Department of Chinatrust Commercial Bank is the proxy tallying and verification institution for this annual general meeting.

VI. These regulations should be abided and applied.

Noted: Due to the COVID-19 (Novel Coronavirus) pandemic:

1. The Company encourages shareholders to vote electronically via www.stockvote.com.tw.
2. Shareholders who wish to participate in the AGM in person, please wear face masks at all times and have your temperature taken twice before entering the venue. Any persons without a face mask will not be allowed to enter the venue. In addition, any persons with forehead temperature above 37.5°C or ear temperature above 38°C will not be allowed to enter the venue. Please note, we do not provide any face masks at the venue.
3. The Company will make announcements if there is a venue change

due to the COVID-19 pandemic.

Sincerely Yours,

Board of Directors,
Taiwan Cement Corporation